Version 2021 Approved Senate Faculty Review Standards Committee: December 10, 2020 Approved Senior Vice President for Academic Affairs: December 16, 2020 Approved Senior Vice President for Health Sciences: February 1, 2021

# University of Utah College of Health

Departments of: Communication Sciences and Disorders Health and Kinesiology Nutrition and Integrative Physiology Occupational and Recreational Therapies Parks, Recreation, and Tourism Physical Therapy and Athletic Training

# Retention, Promotion, and Tenure (RPT) Statement for Tenure-line Faculty

#### Revision 1: Language updates and other minor edits

Approved by College Tenure-line Faculty: December 13, 2024 Approved by College Dean: December 19, 2024 Approved by Senate Faculty Review Standards Committee: January 10, 2025 Approved by cognizant Senior Vice President January 28, 2025, to **become effective on January 28, 2025**.

#### **Revision 0: Original Submission**

Approved by College Tenure-line Faculty: December 2, 2022 Approved by College Dean: December 9, 2022 Approved by Senate Faculty Review Standards Committee April 13, 2023 Approved by cognizant Senior Vice President June 14, 2023, to become **effective on July 1**, 2023.

# Preface & Mission Statement

This document is the College of Health's Statement of RPT criteria, standards, evidence, and procedures, as required by University Regulations. All committees or individuals making any recommendation or decision in an RPT proceeding shall do so consistent with the governing University Regulations and the substantive criteria, standards, and evidence set forth in this Statement. The primary relevant University Regulations are Policies <u>6-303</u> and <u>6-311</u>.

This document should be used as a guide for evaluating faculty in a manner that appreciates the diversity of disciplines and roles represented within the College of Health. Therefore, the review process should be sensitive to the nature of individual faculty members' areas of inquiry and distribution of effort for teaching, research and service.

#### **College of Health Mission:**

The University of Utah's College of Health is leading the transformation in health care from primarily caring for the sick to empowering people to be healthy, active, and resilient through proactive, preventive, and rehabilitative care. Through innovative research and by preparing the next generation of practitioners, the College is on a mission to "add more years to our lives, and life to those years."

# **Table of Contents**

Prefa	ace & Mission Statement
Co	ollege of Health Mission:
1.	Effective Date and Application to Existing Faculty4
2.	Informal and Formal Reviews Schedule4
2.1	Length of Probationary Period and Schedule of Reviews
a.	Normal probationary period
b.	Reviews schedule
Ta	ble 1: Normal Reviews Schedule
c.	Shortening or extending the probationary period
2.2	2 Candidates Appointed at the Rank of Associate Professor or Professor, without Tenure5
2.3	3 Request for Promotion to Rank of Professor
3.	RPT Criteria and Standards
3.1	Summary of RPT Standards6
3.2	2 Evaluation of Research/Creative Activity
a.	Description of research/creative activity and evidence to be evaluated7
b.	Research/creative activity funding
c.	Summary rating scale for research/creative activity
3.3	3 Evaluation of Teaching
a.	Course instruction
b.	Curriculum and program development
c.	Student advising and mentoring
d.	Other teaching activities
e.	Summary rating scale for teaching
3.4	4 Evaluation of Service
a.	Professional service
b.	University service
c.	Public service
d.	Summary rating scale for service
4.	RPT Procedures

4.1 Participants	13		
4.2 Informal Review Procedures	14		
b. First-Year informal review	14		
c. Informal reviews after the first year	15		
d. Triggering formal retention reviews	15		
4.3 Formal Review Procedures	16		
a. Department Chair and College FAM responsibilities	16		
b. Meeting and Report of Student RPT Advisory Committee (RPT-SAC)	16		
c. Assignment by RPT Advisory Committee Chair	17		
d. Peer Teaching Reviewers	17		
e. External Evaluators	17		
f. RPT file contents and file closing date	17		
g. Candidate's right to comment on file	18		
h. Department RPT Advisory Committee meeting and subsequent steps	18		
Appendix A: RPT File Contents			
Candidate's Responsibility			
Department and College Responsibilities			
Appendix B: Notices of Final Approval of RPT Statement			

# 1. Effective Date and Application to Existing Faculty

These RPT criteria, standards, evidence, and procedures are applicable as of the effective date shown on page 1. Any candidate appointed to a tenure-line faculty position on or after this date will be considered under this Statement.

With the exception of candidates seeking promotion to the rank of Professor (see below), a candidate whose appointment began prior to the effective date has the option of being reviewed under either (1) the RPT Statement in place at the time of their appointment or (2) this Statement. The Department Chair must notify the candidate that this Statement will apply automatically unless a candidate communicates a preference to be reviewed under the prior RPT Statement by signed letter submitted to their Department Chair and Dean. For a formal review during which external evaluations are solicited, the candidate must communicate their preference by signed letter prior to materials being sent to external evaluators. For all other reviews, the candidate must communicate their preference by signed letter by the deadline for the candidate to provide materials for the review.

A candidate who will be reviewed for promotion to the rank of Professor after the effective date of this Statement will be reviewed according to the RPT Statement in effect at the time review materials are sent to external evaluators.

# 2. Informal and Formal Reviews Schedule

# 2.1 Length of Probationary Period and Schedule of Reviews

### a. Normal probationary period

The normal probationary period for a candidate appointed at the rank of *Assistant Professor* is *seven* years. Per University Policy, the normal probationary period for a candidate appointed without tenure at the rank of *Associate Professor* or *Professor* is *five* years.

### b. <u>Reviews schedule</u>

The Department shall conduct either a formal or an informal review of a candidate in each year of their probationary period (as indicated in Table 1 below). Additionally, the Department shall conduct a formal review of each candidate for tenure (and typically also for promotion) in the final year of the probationary period.

A candidate with a seven-year probationary period undergoes one formal mid-probationary retention review in the *fourth* year.

A candidate with a five-year probationary period undergoes one formal mid-probationary retention review, in the *third* year.

#### **Table 1: Normal Reviews Schedule**

Rank at Appointment	Year of Informal Review	Year of Formal Review
Assistant Professor	1 <sup>st</sup> , 2 <sup>nd</sup> , 3 <sup>rd</sup> , 5 <sup>th</sup> , 6 <sup>th</sup>	4 <sup>th</sup> , 7 <sup>th</sup>
Associate Professor or Professor (without tenure)	1 <sup>st</sup> , 2 <sup>nd</sup> , 4 <sup>th</sup>	3 <sup>rd</sup> , 5 <sup>th</sup>

As more fully explained in 4.2.d below, if a candidate does not demonstrate clearly adequate progress in an informal review, a formal review may be *triggered*.

#### c. <u>Shortening or extending the probationary period</u>

A candidate may request an early tenure review (i.e., *shortening* the otherwise applicable probationary period) by following the procedures provided for in University Regulations. Because early reviews require a candidate either to have qualifying prior service or to have made truly extraordinary progress toward tenure, few requests are made, and few are granted. Candidates should consult with the Department Chair, Dean, and senior colleagues before requesting an early tenure review.

If the candidate has had an authorized *extension* of the probationary period, the years of the midprobationary formal retention review and the final review for tenure shall be adjusted accordingly. Regardless of an extension of a candidate's probationary period, the Department shall conduct an informal review in any year in which a formal review is not held.

### 2.2 Candidates Appointed at the Rank of Associate Professor or Professor, without Tenure

The Departments in this College typically do not appoint new tenure-line faculty members at or promote current tenure-line faculty to the rank of Associate Professor or Professor without the concurrent granting of tenure. Under appropriate exceptional circumstances, however, a new tenure-track faculty member may be appointed at the rank of Associate Professor or Professor, or a current tenure-track faculty member may be promoted to Associate Professor, without the concurrent granting of tenure.

### 2.3 Request for Promotion to Rank of Professor

The Departments in this College do not require any minimum number of years subsequent to the granting of tenure or promotion to Associate Professor before a candidate may request a review for promotion. Ordinarily, however, such reviews are not held before the academic year in which a candidate is scheduled for the first Tenured Faculty Review (TFR), which is five years after tenure is achieved (see <u>Policy 6-321</u>). In considering promotion to the rank of Professor, reviewers shall consider all of the candidate's faculty activities since the candidate was granted tenure.

# 3. <u>**RPT Criteria and Standards**</u>

The University and the Departments in this College determine a faculty member's tenure status and rank based on assessment of achievements in the three functions of tenure-line faculty members, referred to as *criteria* in University Regulations: (1) research/creative activity, (2) teaching, and (3) service.

Summary ratings of performance in each of these three areas serve as the *standards* set for retention, promotion, and tenure. University Regulations identify a three-level scale of standards for evaluating performance: *excellent*, *effective*, and *not satisfactory*.

The criteria and standards for retention during the probationary period, for tenure, and for promotion to each rank are listed below. Implicit in the criteria and standards for each stage of advancement is the concept that accomplishments in one area do not compensate for substandard performance in another area. The same criteria and standards apply for both formal and informal reviews. Evaluations of a candidate's performance are based on the *evidence* provided in the RPT file, as described in subsequent sections.

Per <u>Policy 6-303</u>, in carrying out their duties in research/creative activity, teaching, and service, faculty members are expected to demonstrate the ability and willingness to perform as responsible members of the faculty, as defined in the Faculty Code (<u>Policy 6-316</u>). Therefore, assessments of research/creative activity, teaching, and service may consider the candidate's conduct as a responsible member of the faculty, based on the evidence in the file.

The College of Health embraces the University's Foundational Pillars:

- Academic freedom
- Belonging
- Campus Safety
- Health and Wellbeing, and
- Sustainability.

More detail on these pillars is articulated here: https://president.utah.edu/

Engaging local and global communities to promote education, health, and quality of life is also a component of the University's Mission Statement, Strategic Goals, and Core Values. Community-engaged scholarship can be defined as across the research/creative activity, teaching, and service domains as collaborative relationships between faculty and community members based on work that includes (a) shared goals and values, (b) respect for, and building on, community strengths, (c) equitable collaborations (e.g., shared power), (d) collective benefit, (e) trusting relationships, and (f) makes results and products accessibility to the community.

### 3.1 Summary of RPT Standards

"Sustained" is defined as consistent achievement across the period of review.

<u>Retention</u>: A candidate for retention must demonstrate *reasonable potential* for meeting the standards established for tenure.

Tenure: A candidate for tenure must achieve ratings of excellent in either

research/creative activity or teaching, at least *sustained effectiveness* in the other, and at least *effectiveness* in service.

<u>Associate Professor</u>: A candidate for promotion to this rank must have developed a broad reputation for at least *sustained effectiveness* in research/creative activity; demonstrated at least *sustained effectiveness* in teaching; and performed at least *effective* service in some combination of University, public, and professional settings. The evidence presented must also demonstrate that the candidate has the ability to achieve the requirements for the rank of Professor in due course.

<u>Professor</u>: A candidate for promotion to this rank must achieve ratings of *sustained excellence* in either research/creative activity or teaching, at least *sustained effectiveness* in the other, and at least *sustained effectiveness* in service.

The evidence must demonstrate continuing professional growth at a level appropriate to the rank of Professor.

# 3.2 Evaluation of Research/Creative Activity

Judgments about a candidate's research/creative activity are based on both the quality and quantity of research/creative products and their relevance to the academic community. The characteristics of productive research/creative activity, however, differ depending on the candidate's area(s) of specialization and professional goals. Assessments of faculty research/creative activity reflect professional judgments that consider the quality and quantity of contributions and the professional context of the candidate.

### a. <u>Description of research/creative activity and evidence to be evaluated</u>

The College expects candidates to contribute significantly to the development of new knowledge through research/creative activity and dissemination of these efforts. The following will be considered in evaluating a candidate's research and scholarship according to accepted publishing patterns in the candidate's research area:

- Publication of original research papers in refereed journals and conference proceedings. The discipline-specific quality of the research is an important consideration. Number of publications will be considered in balance with the quality of research publications.
- Publication of original research monographs, book chapters, and textbooks.
- Presentations at conferences, workshops, colloquia or seminars. Keynote, plenary, and invited talks will be noted.
- Patents (pending and issued) and software licensed or otherwise distributed.
- Efforts toward open science including the creation and sharing of public datasets, research output (e.g., pre-printed or open-access manuscripts), and / or research-related resources (including, but not restricted to: code repositories, methods, models, translational processes).

- The University values a wide range of significant accomplishments that contribute to successful research/creative activities, such as, but not limited to:
  - Incorporating group members from all backgrounds in research teams.
  - Seeking "diversity supplement(s)" (as cited by the NIH) on extramurally funded grants for trainees from all backgrounds.
  - Recruiting participants from all backgrounds in research.
  - Mentoring students from all backgrounds in research.
  - Participating in programs that promote representation of people from all backgrounds in research.
  - Organizing scientific meetings/sessions that involve speakers and presenters from all backgrounds.
  - Studying health disparities and cultural differences in health practices.
  - Disseminating research through accessible channels.
- Community Engaged Research/Creative Activity (CER) involves the investigation, analysis, and transformation and dissemination of knowledge based on communityinformed, reciprocal partnerships involving the University and community members. CER contributes to both the public good and the University mission, is rooted in disciplinary or field-based expertise, uses appropriate methodologies, and involves public dissemination of products that can be peer reviewed. Such activities should demonstrate respect for the contributions made by community partners, as well as respect for the principle of "do no harm." Evidence of impact may include:
  - Publication of books, chapters, articles in peer-reviewed journals, and articles in highly regarded non-peer-reviewed journals with community co-authors;
  - Substantial written work in well-regarded, peer edited electronic outlets;
  - For those disciplines in which presentations are part of one's scholarly profile, presentation of research at professional meetings and/or invited lectures;
  - When CES is creative activity, the creation itself may be evidence of its influence if it has a sustained impact in the community and bears other hallmarks of influence beyond that community (*e.g.*, a juried art installation, peer reviewed dissemination)]; and
  - Policy or health-based guidance documents for local, regional, national, or international audiences.

## b. <u>Research/creative activity funding</u>

Acquiring funding to support research/creative activity is valued by the University, College of Health, and this Department and is necessary to sustain the mission of the University. A candidate must therefore either demonstrate success in *acquiring* funding that will help sustain a research/creative activity program, or demonstrate having made *significant efforts* to obtain such funding and having realistic strategies for continuing to do so.

#### c. <u>Summary rating scale for research/creative activity</u>

Ratings on the three-point scale below reflect the joint consideration of quantity and quality of research/creative activity as described above.

*Excellent*: The candidate has made substantial, sustained contributions in one or more topic areas of research. The quality and quantity of research reflect a coherent agenda in at least one topic area.

*Effective:* The candidate has made acceptable, sustained contributions in one or more topic areas of research. The quality and quantity of research reflect a coherent agenda of work and suggest that significant contributions will be made over time.

Not Satisfactory: The candidate has made insufficient contributions in research/creative activity.

### **3.3 Evaluation of Teaching**

Within the University system, the term *teaching* refers to regularly scheduled instruction; curriculum and program development; and counseling and advising of students, which includes directing undergraduate and/or graduate student work; and other teaching activities, specific to the Department. There are therefore four components of teaching: (1) course instruction, (2) curriculum and program development, (3) student advising and mentoring, and (4) other teaching activities, as described below.

Specific sources of information to evaluate the candidate's teaching shall include: (a) the candidate's description of teaching philosophy, as included in a personal statement; (b) peer review of the candidate's syllabi, assignments, and other teaching materials; (c) peer observation of the candidate's course instruction, seminars, workshops, and other public presentations; (d) information from Course Feedback Reports; and (e) Student RPT Advisory Committee (RPT-SAC) report(s). The candidate may choose to submit other information about teaching, including, for example, a teaching portfolio, teaching awards, or any evaluation of the candidate's teaching done by personnel from the University's Martha Bradley Evans Center for Teaching Excellence (CTE). When evaluating teaching, reviewers must consider all sources of teaching information included in the file.

Contributions in teaching are evaluated with respect to both quantity and quality. Across these components, the College values teaching activities that explicitly incorporate and address the University's Foundational Pillars.

- Incorporating perspectives from authors of all backgrounds in the delivery of course materials to achieve learning objectives.
- Including initiatives that promote belonging in training and teaching grants
- Mentoring and/or demonstrating commitment to faculty and/or students from all backgrounds.
- Attending teaching and/or mentoring training sessions that promote belonging, and, in response, adopting changes to teaching or mentoring practice and/or courses and curricula.

Finally, this College values activities that explicitly incorporate community-engaged learning practices. Community engaged learning is a form of experiential teaching in which students engage in activities collaboratively with community members that address community needs together with structured opportunities intentionally designed to promote student learning and development. Efforts to engage in community-engaged learning may include:

- Community engaged learning designated classes.
- Letters of support from community partners demonstrating the value of the teaching activities to the community.
- Documented learning outcomes that address both student competencies and community needs—identified in partnership with the community.
- Mentoring undergraduate and graduate students in developing expertise in community engaged scholarship.

### a. Course instruction

Course instruction encompasses (a) classroom instruction; (b) online and distance education teaching; (c) the organization and facilitation of seminars and workshops that are related to curriculum needs; and (d) independent instruction involving one or more students on special topics.

# b. Curriculum and program development

Academic programs require significant investments of faculty time in ongoing curriculum/program development and maintenance. Examples of these kinds of contributions include development and teaching of new courses, development of new curricula or programs for the Department or College, incorporation of innovative teaching practice and technology in existing and/or new courses, and publication of textbooks or other teaching materials.

# c. Student advising and mentoring

Undergraduate and graduate student advising and mentoring generally takes place outside of the classroom. Activities in this area include (1) general student advising and mentoring, (2) chairing and serving on graduate student committees, (3) directing undergraduate research or thesis

projects, (4) including students in research and as co-authors in scholarly work, and (5) oversight and facilitation of internships, preceptorships, clinical placements, and other community learning experiences.

# d. Other teaching activities

Other teaching activities may include developing and implementing novel learning tools such as software, apps, equipment and models.

# e. <u>Summary rating scale for teaching</u>

Ratings on the three-point scale below reflect the joint consideration of the four components of teaching described above.

*Excellent*: The candidate has made substantial, sustained contributions in areas of course instruction, curriculum/program development, and/or student advising and mentoring, and/or other teaching activities.

*Effective:* The candidate has made acceptable, sustained contributions in teaching. The candidate shows sufficient progress in the areas of course instruction, curriculum/program development, and/or student advising and mentoring, and/or other teaching activities to suggest that the eventual contributions in these areas will be significant.

Not Satisfactory: The candidate has made insufficient contributions in teaching.

# 3.4 Evaluation of Service

Evaluations are made with respect to three areas of service: (1) professional service, (2) University service, and (3) public service. It is not necessary for a candidate to participate equally in all three service areas. Differing participation in the three service areas typically reflects the strengths and interests of individual faculty members. The College values service activities that explicitly incorporate and address the University's Foundational Pillars.

# a. Professional service

Professional service primarily takes place at a national or international level. This service may be oriented toward professional organizations, and it includes such activities as holding office; participating in the organization or operation of conferences; attending professional meetings; serving as chair, discussant, or reviewer for presentations at professional meetings; serving on various professional committees, panels, or boards (e.g., accreditation boards); and presenting professional workshops. Professional service contributions may also include serving as editor, associate editor, editorial review board member, or regular reviewer for scholarly or professional journals. Additional professional service related to the University's Foundational Pillars may include:

• Serving on committees that foster belonging for people of all backgrounds in professional organizations.

- Mentoring students of all backgrounds in professional organizations.
- Organizing professional symposia that represent perspectives of all university students across different geographies, cultures, faith traditions, physical abilities, and genders.

# b. <u>University service</u>

This category includes service to the Department, College, and overall institution. A candidate's shared-governance activities at any of these levels (e.g., chairing and/or serving on standing and *ad hoc* committees, councils, and task forces or serving in administrative positions) are examples of University service contributions.

Additional University service to promote belonging may include:

- Promoting language and recruitment strategies that encourage interest from faculty, staff, students, and trainees of all backgrounds.
- Serving on committees related to initiatives that promote belonging.
- Mentoring and/or demonstrating commitment to students of all backgrounds at the University.
- Being a visible advocate for students of all backgrounds.

# c. <u>Public service</u>

This category includes service related to the candidate's area of expertise in various local, regional, national, and international public settings and may take many forms, e.g., serving on boards and committees for governmental and/or non-profit organizations, or consulting with and/or providing direct service to community agencies as appropriate within University guidelines. This may include engagement in service that promotes health and rehabilitation to improve the general public's quality of life and potentially reduce health disparities through participation on community boards or advisory groups. Community engaged service can be distinguished from community engaged research and learning based on the degree to which activities contribute to both scientific advances and community need (i.e., community engaged learning).

Additional public service related to the University's pillars includes:

- Consulting with groups of all backgrounds regarding community programming.
- Presenting to or serving on boards of community organizations that represent the perspectives of different cultural groups.
- Organizing events to engage with people of all backgrounds.
- Volunteering with or serving on committees focused on serving populations of all backgrounds for a respective discipline or the broader community.

# d. <u>Summary rating scale for service</u>

Ratings on the three-point scale below reflect the joint consideration of service contributions in the three areas described above.

*Excellent*: The candidate has made substantial, sustained contributions to the profession, the University, and/or the public.

*Effective:* The candidate has made acceptable, sustained contributions in service. The candidate shows sufficient commitment to service in at least one area, suggesting that the eventual contributions of the candidate will be significant.

Not Satisfactory: The candidate has made insufficient contributions in service.

# 4. <u>RPT Procedures</u>

# 4.1 Participants

The following are the normal participants in RPT reviews:

- **a.** <u>Candidate</u>. The faculty member under review for retention, promotion, tenure, or tenure and promotion.
- b. <u>Department Chair</u>. The administrative head of the Department.
- **c.** <u>College of Health Faculty Affairs Manager (FAM)</u>. A staff member within the College responsible for organizing files for faculty formal review processes.</u>
- **d.** <u>Student RPT Advisory Committee (RPT-SAC)</u>. A committee made up of representatives of students in the Department. It shall have 3+ members, appointed by the Department Chair. The RPT-SAC shall elect its own Chair.
- e. <u>Peer Teaching Reviewers</u>. Peer Teaching Reviewers are tenured faculty members who write peer teaching review reports based on review of teaching materials and observation of teaching. The College of Health also approves the teaching reviewers provided by the Center for Teaching Excellence.
- **f.** <u>Shared-appointment unit</u>. This is another academic unit of the University, in which an RPT candidate under review currently has substantial responsibilities, but in which they do not hold a tenure-line position. (See University Policies <u>6-001</u> and <u>6-300</u>)
- **g.** <u>External Evaluators</u>. These experts from outside the University of Utah evaluate the candidate's research/creative activity. Each external evaluator must have a demonstrated record of excellence in the candidate's field, and must hold the same or higher faculty rank as that for which the candidate is being considered in this review or the next promotion review. An external evaluator shall not be a family member, the advisor or mentor of the candidate, or a close collaborator. A candidate will have the opportunity before evaluations are solicited to identify these relationships and any conflicts with any

other potential evaluators, all of whom shall be excluded from the list of external evaluators.

- h. Department RPT Advisory Committee. Voting membership of the Department RPT Advisory Committee is determined by University Regulations for each specific RPT action. Per University Policy, tenured faculty members vote on a recommendation for retention or tenure, and tenure-line faculty members at the same or higher rank vote on a recommendation for promotion-in-rank. (Policy 6-303 provides full details, including rules governing absentee voting). Qualified members of the Committee attend and participate in its meetings and vote on its recommendations. The Committee may agree to invite others to attend and participate in the meeting as provided by University Regulations; however, other invited participants do not vote on the Committee's RPT recommendations.
- i. <u>RPT Advisory Committee Chair.</u> The Chair of the Department RPT Advisory Committee is a tenured member of the Department faculty, elected annually during the Spring Semester, by majority vote of all tenure-line faculty.
- **j.** <u>Secretary</u>. The Committee Chair designates a Committee member as Secretary for each candidate to prepare a report of the Committee meeting regarding the assigned candidate(s).
- **k.** <u>Mentor</u>. Some Departments may wish to engage a mentor, a tenured faculty member who advises and supports the candidate, in the review process. At minimum, the mentor participates in the first-year informal review, to the extent possible, and should, if possible, maintain a mentorship relationship with the candidate throughout the probationary period.

### 4.2 Informal Review Procedures

### a. <u>Purpose of informal reviews</u>

An informal review of each tenure-track faculty member shall take place in every year of the probationary period in which a formal review is not conducted.

An informal review provides a candidate with guidance and constructive feedback on their progress toward meeting RPT expectations. A primary function is to provide advice on developing the file for the formal review process, focusing particular attention on the materials appropriate to each of the three areas of evaluation: (1) research/creative activity, (2) teaching, and (3) service.

### b. First-Year informal review

The first-year informal review will be conducted during the Spring Semester to identify and address any problems that have arisen, and to provide mentorship to the candidate. The Department Chair shall review the candidate's research/creative activity, Course Feedback Reports, and service, and shall meet with the candidate to discuss the review and any problems with research/creative activity, teaching, or service. The Department Chair shall then prepare a brief written report copied to the candidate and placed in the RPT file. Within five (5) business

days, the candidate may submit a written response to the report to the Department Chair, who shall add it to the RPT file.

## c. Informal reviews after the first year

Candidates undergoing informal review must compile their documents and send to the Department Chair prior to the file closing date. Documents to be compiled include: (1) an up-todate curriculum vitae; (2) a personal statement that includes the candidate's current activities and progress and accomplishments to date, research agenda, teaching philosophy, and future plans in research/creative activity, teaching, and service; (3) copies of publications/creative works; and (4) course syllabi. The candidate may choose to submit (5) relevant supplementary material. The file may be updated until the *file closing date*. (See <u>Appendix A</u>)

In the case of a candidate who has a shared appointment, the Department Chair shall notify the appropriate administrator of the other unit in writing of the informal review by April 15 and invite the unit to submit a report with that unit's perspective on the candidate's progress toward tenure, which should be submitted to the Department Chair by the first Friday after Labor Day. Any such report will be added to the RPT file and a copy provided to the candidate.

The Department Chair will add to the file Course Feedback Reports from University of Utah courses. If the candidate so chooses, they may provide course evaluations from other institutions, which the Department Chair will then add to the file.

The Department Chair will also add to the file any appropriate materials regarding evidence of faculty responsibility. (See <u>Appendix A</u>)

RPT-SACs are not asked to submit a report for, and external evaluators are not involved in an informal review.

The RPT Advisory Committee shall meet to discuss the file, agree on feedback to be provided to the candidate, and write a summary report, which the RPT Advisory Committee Chair shall place in the candidate's file. After studying the candidate's file, the Department Chair shall add a report to the file. The candidate may provide a written response to the reports within five (5) business days, which the Department Chair shall place in the file. After the informal review, the Department Chair and the RPT Advisory Committee Chair, and the Mentor, if possible, shall meet with the candidate to discuss the reports, as well as the candidate's progress toward tenure. The Department RPT Committee and Department Chairperson are responsible for providing ongoing feedback regarding discipline-specific expectations required to achieve tenure. The informal review normally concludes at this point.

# d. Triggering formal retention reviews

In the context of an informal review, if the tenure-track candidate does not demonstrate clearly adequate progress toward tenure, under University Regulations the Department Chair or a voting majority of the RPT Advisory Committee members may trigger a formal retention review. The triggered formal review shall occur the following fall unless a majority of the RPT Advisory Committee votes to proceed with the review in the current academic year. Regardless of when the review occurs, the Department Chair must provide written notice of the triggered formal

review to the candidate no less than 30 calendar days prior to conducting the review.

## 4.3 Formal Review Procedures

A mid-probationary formal retention review, a triggered formal retention review, a formal tenure review, and a formal promotion (either to Associate Professor or to Professor) review follow the same format, except regarding whether and how many external evaluators are included (see section 4.3.e below).

# a. Department Chair and College FAM responsibilities

By February 15, the FAM will determine the obligatory RPT reviews for the upcoming academic year and will notify, in writing, the faculty members required to be reviewed. The Department Chair will also invite any other tenured and tenure-track faculty members wishing to be formally reviewed for promotion or tenure to submit a letter requesting review to the Department Chair by March 1. For each candidate being reviewed, if required, the Department Chair will request nominations from the candidate for external evaluators, and request that the candidate submit the signed waiver/non-waiver form governing the confidentiality of external evaluations.

No later than April 15, the Department Chair shall invite any interested faculty and staff members in the Department to submit, by the file closing date, signed written recommendations for the file of any candidate they so choose, with specific reasons for each recommendation.

In the case of a candidate who has a shared appointment, the FAM shall notify the administrator of the other unit in writing of the formal review by April 15 and invite the unit to submit a report, which shall include that unit's perspective and recommendation on the RPT action(s) under consideration. The shared-appointment unit will submit the report to the FAM by the first Friday after Labor Day.

The FAM will add the shared-appointment unit report to the RPT file and copy to the candidate. Within five (5) business days, the candidate may submit a response to the report.

No later than the first week of fall semester, the Department Chair shall notify the college's ASUU Student Senator and the Department RPT-SAC(s) of the upcoming review, inform them that their report(s) shall be due by the file closing date, and ensure training for all RPT-SAC members. Training shall cover, but need not be limited to, the process for and importance of student input into the RPT process and teaching expectations under the College RPT Statement. The Department Chair shall also provide the RPT-SAC(s) with a copy of the University's form for RPT-SAC reports. Following training, the FAM shall provide the RPT-SAC members with the candidate's relevant teaching-related materials (including at least two different forms of evidence).

# b. Meeting and Report of Student RPT Advisory Committee (RPT-SAC)

The RPT-SAC shall meet to discuss the candidate's teaching file. Using the University's approved RPT-SAC Report form, the RPT-SAC writes and submits a report evaluating the candidate's teaching achievements in accord with University Regulations and using the same standards for teaching as are listed above: excellent, effective, not satisfactory. The report must draw on at least two types of evidence (Course Feedback Forms alone are not sufficient) to

support and illustrate the evaluation, articulating as specifically as possible the reasons for the evaluation. All Committee members who attend the meeting will sign the report.

# c. Assignment by RPT Advisory Committee Chair

The elected RPT Advisory Committee Chair will assign a Secretary for each candidate.

# d. <u>Peer Teaching Reviewers</u>

The Department Chair shall ensure that at least two Peer Teaching Reviews are conducted and that each Reviewer submits a Peer Teaching Review report to the FAM, who shall add the Peer Teaching Review reports to the candidate's file prior to the file closing date. See College of Health Teaching Quality Policy (approved March 3, 2014) for additional details.

# e. <u>External Evaluators</u>

The candidate must provide a list of at least 5 potential external evaluators and provide any information about potential conflicts on or before April 1. The Department Chair, after consulting with the RPT Advisory Committee Chair, and considering the list of potential evaluators submitted by the candidate as well as any information about any conflicts, will obtain no fewer than 3 external evaluations for each formal tenure review and each formal promotion (either to Associate Professor or to Professor) review.

External evaluators are not required for a mid-probationary formal retention review; however, 3 external evaluators are required for a triggered formal retention review in which a majority of the RPT Advisory Committee votes that the quality of the candidate's research/creative activity is at issue.

For all reviews requiring external evaluators, at least 1 external evaluator will be from the candidate's list, and at least 2 external evaluators will not be on the candidate's list.

The FAM will send potential external evaluators a standard solicitation letter, including notification of whether the candidate has waived the right to see the evaluations, and will provide them with a copy of this approved RPT Statement. External evaluators shall be asked to submit their evaluations no later than the file closing date.

External Evaluators may be used for more than one formal RPT review. Along with a list of all external evaluations included in the file, the Department shall include a list of all potential external evaluators contacted.

### f. <u>RPT file contents and file closing date</u>

- (1) *File Closing*. The candidate's file will close the first Friday after Labor Day, except for materials specified as being added subsequent to the closing date.
- (2) *Candidate Responsibilities for File Contents*. No later than April 1, the candidate shall submit the following items for inclusion in the file to provide to External Evaluators: (1) a current and dated curriculum vitae; (2) at least 3 copies of publications and/or other forms of

scholarly/creative work; (3) a dated personal statement that includes the candidate's current activities and progress and accomplishments to date research agenda, teaching philosophy, and future plans in research/creative activity, teaching, and service. By the Friday following Labor Day, the candidate shall submit course syllabi and other teaching materials, including Course Feedback Reports from outside the University, and dated, updates of the curriculum vitae and personal statement. (See <u>Appendix A</u>)

(3) Department and College Responsibilities for File Contents. Prior to the file closing date, the Department Chair in collaboration with the College Faculty Affairs Manager, shall ensure that the file includes: (1) current University of Utah Course Feedback Reports, (2) available RPT-SAC report(s), (3) any written recommendations from Department faculty and/or staff members or other interested individuals, (4) external evaluations (treated as confidential as appropriate), (5) peer teaching review reports, (6) the reports and recommendations from all past reviews since the last formal RPT review, as well as the candidate's CV at the time of each past review and (7) any other required materials, such as evidence of faculty responsibility. (8) Any report received from a shared- appointment unit, must be submitted and included in the file by the file closing date; and, any candidate response must be submitted within five (5) business days following receipt of the report. (See <u>Appendix A</u>)

### g. Candidate's right to comment on file

No later than five (5) business days after the file closing date, the candidate may submit a written response to any of the file contents to the RPT Advisory Committee Chair, who shall add the response to the file. If a shared-appointment unit submits a report, the candidate must have the opportunity to submit a response no later than five (5) business days following receipt of the report and no fewer than two (2) business days prior to the RPT Committee meeting.

#### h. Department RPT Advisory Committee meeting and subsequent steps

- (1) *Department RPT Advisory Committee Action.* The full RPT Advisory Committee will meet after the file closing date and after receiving any report from a shared-appointment unit (and any response from the candidate). Unless the majority moves to an executive session to exclude non-voting participants per University Regulations, the Department Chair or others may attend the meeting, and upon invitation by the majority of members, may participate in the discussion and submit evidence, judgments, and opinions, but shall not vote on the Committee's recommendations. Each Committee member shall review the full file prior to the meeting. The Committee will discuss the record as it pertains to each of the relevant criteria (research/creative activity, teaching, and service). Committee members shall vote by secret ballot separately on a recommendation as to each RPT action for each candidate (e.g., a vote on recommendation for tenure is taken and recorded separately from a vote on recommendation for tenure is taken and recorded separately for each action in Section 4.1.g above).
- (2) Absent RPT Advisory Committee Members. Whenever practicable, the Department Chair shall advise all RPT Advisory Committee members on leave or otherwise absent of the proposed action and shall request their written opinions and votes in advance of the meeting. Absent members' written opinions shall be disclosed at the meeting and their votes will be counted and recorded without distinction between the votes of present members and absent members.

- (3) *Quorum*. Quorum of the RPT Advisory Committee consists of two-thirds of its members, except that any member unable to attend the meeting because of formal leave of absence or other unavoidable reasons (e.g., illness), and not submitting their written opinion and vote, shall not be counted in the number required for quorum.
- (4) RPT Advisory Committee Report. The report of the meeting should reflect the nature of the discussion with major points on both sides revealed. It should explain both affirmative and negative votes, and should present relevant and specific evidence from the file. The report should be comprehensive enough to allow others to get a sense of the discussion and not just a summary or the conclusions. Additionally, it should include consideration of the RPT-SAC report and the shared-appointment unit report (if present). The report, including vote counts for each recommendation, should be signed by the Secretary, approved by the Committee Chair, and made available for inspection by the Committee members. After allowing an inspection period of not less than two (2) business days nor more than five (5) business days, and after such modifications as the Committee approves, the Secretary shall forward the summary report to the Department Chair and the candidate, along with a list of all faculty members present at the meeting.
- (5) Confidentiality. The RPT Advisory Committee Chair shall inform the candidate of the Committee recommendation(s) as soon as possible. All Committee votes and deliberations are personnel actions and must be treated with confidentiality in accordance with University Regulations and state and federal law. Members of the Committee are enjoined not to convey the substance or outcomes of Committee deliberations to the candidate or others. The candidate should not ask questions about the Committee's deliberations outside of the conversation the Committee Chair has with the candidate about the Committee's meeting and recommendation.
- (6) Department Chair Action. After studying the entire file relating to a candidate, the Department Chair shall prepare a written evaluation and recommendation as to each RPT action, including specific reasons for the recommendation with specific evidence presented, and then place a copy in the RPT file and provide a copy to the candidate. No later than seven (7) business days after receiving the evaluation and recommendation, the candidate may provide a written statement in response to the report of the RPT Advisory Committee and/or the evaluation and recommendation of the Department Chair. The Department Chair shall place any written response submitted by a candidate in the candidate's file, without comment.
- (7) Actions and Appeals Procedures Beyond the Department Level. Subsequent procedures are described in University Regulations and any relevant College Council Charter.

# Appendix A: RPT File Contents

### **Candidate's Responsibility**

It is the candidate's responsibility to provide the following documentation to the CoH Faculty Affairs Manager for inclusion in the RPT file, prior to the file closing date. The candidate should provide all teaching materials early enough for Peer Teaching Reviewers and RPT-SAC(s) to use this material for their reports.

- 1. <u>Curriculum Vitae</u>. The CV should include at least the following:
  - a. All publications/creative works since the beginning of the candidate's professional career. Must list inclusive page numbers and state if acceptance was based on anonymous review or other selection method.
  - b. Conference papers presented and presentations given.
  - c. Grants and fellowships applied for and received.
  - d. Honors received for research/creative work.
  - e. Graduate student committees served on or chaired.
  - f. Individual student research supervised.
  - g. Teaching awards or teaching recognition received.
  - h. Service activities for the University, profession, and public.

CVs should be dated. If the candidate updates their CV after it is sent to external evaluators, both versions of the CV should be included in the file and clearly identified.

- 2. <u>Personal Statement</u>. This document includes the candidate's current activities and progress and accomplishments to date, research agenda, teaching philosophy, and future plans in research/creative activity, teaching, and service. It is recommended that the candidate review their complete dossier and use the personal statement to address any inconsistencies or anomalies therein. If the candidate updates their statement after it is sent to external evaluators, both versions of the statement should be included in the file and clearly identified.
- 3. <u>Copies of publications/creative works</u>, including title page of authored or edited books.
- 4. <u>Course syllabi</u> for all courses taught in the past year for informal reviews, or since appointment or the previous formal retention review for formal retention reviews. Or, the most recent syllabus for all courses taught since appointment for tenure and promotion review or for the past five years for promotion to professor review. The candidate may also choose to include additional materials, such as assignments, exams, and handouts.
- 5. <u>Other relevant materials</u>, such as a teaching portfolio, course evaluations from other institutions, or letters the candidate has received from faculty, staff, students, or other interested individuals. If the candidate has had personnel from the Center for Teaching Excellence observe teaching or review teaching materials, the candidate may wish to include a resulting evaluation in the file. Where the candidate's role in particular research

is unclear, the candidate should include letters from collaborators describing the candidate's contribution to the work.

6. <u>Candidate response(s)</u> to any file contents, if desired.

#### **Department and College Responsibilities**

- 1. Peer Teaching Review reports based on review of teaching materials and observation of teaching.
- 2. All Course Feedback Reports from University of Utah courses taught since the last formal review (with a maximum of five years required for post-tenure promotion to Professor). For formal reviews for tenure, all evaluations since appointment.
- 3. Any report received from a shared-appointment unit, and any candidate's response.
- 4. All previous reports submitted by all voting levels from all formal and informal reviews since appointment or the last formal RPT review (whichever is more recent). Previous RPT-SAC reports need not be included; but, the CV at the time of the last formal RPT review (or appointment, if no previous formal RPT review exists) must be included.
- 5. Other relevant materials, such as signed recommendations from faculty, staff, or other interested individuals, consistent with University Regulations.
- 6. Evidence of faculty responsibility. This may include letters from the Department Chair describing the candidate's service to the Department and commenting on professional conduct. If an administrative reprimand has been issued, that reprimand as well as the latest findings, decisions, or recommendations from University committees or officials arising from the concerns about the faculty member that led to the reprimand will be included in the candidate's file.
- 7. External Evaluator Materials (when required), kept confidential if the candidate has waived the right to read
  - a. Signed form evidencing candidate's waiver or retention of right to read
  - b. External evaluations
  - c. Qualifications of evaluators, normally a brief curriculum vitae
  - d. Indication of who nominated each evaluator (candidate, Department Chair, or RPT Advisory Committee Chair) and which evaluators declined.
- 8. Committee report(s).
  - a. RPT Advisory Committee report
- 9. Department Chair's written evaluation and recommendation.
- 10. Any candidate response to the Department Chair's report and/or the RPT Advisory Committee report.

# **Appendix B: Notices of Final Approval of RPT Statement**

#### **Revision 1 Approvals**

Review Committee Approval:

Trina Rich, SFRSC Committee Secretary

January 10, 2025 Date

Senior Vice President Approval:

wD ML Hoo

Michael L. Good, MD, FNAI Senior Vice President for Health Sciences

January 28, 2025 Date

#### **Revision 0 Approvals**

Review Committee Approval:

Trina Rich SFRSC Committee Secretary

April 13, 2023 Date

Senior Vice President Approval:

ML Hoo dus)

Michael L. Good, MD Senior Vice President for Health Sciences

June 14, 2023

Date